



1921
The founder and "3.3.3." freewheel



1957
Production of 3-speed hub begins



1965
The first overseas sales company established in New York city



1973
The first overseas factory established in Singapore



1992
The bicycle museum is inaugurated in Sakai city



2003
The third factory in China established in Tianjin

Key Events in Shimano History

- 1921 Shozaburo Shimano establishes Shimano Iron Works. Begins production of the bicycle freewheel.
- 1940 The company is incorporated. The name is changed to Shimano Iron Works Co., Ltd.
- 1956 Production of external speed changer (the first Shimano derailleur) begins.
- 1957 Production of internal speed changer (3-speed Hub) begins. Research on cold forging begins.
- 1958 Shozo Shimano becomes president.
- 1965 Shimano American Corporation is established.
- 1970 Shimano Yamaguchi Co., Ltd. (present Shimonoseki Factory) is established in Yamaguchi Prefecture, Japan. Fishing Tackle Division is launched.
- 1972 Shimano (Europe) GmbH. is established. Stock is listed on 2nd Section of the Osaka Securities Exchange.
- 1973 Shimano (Singapore) Pte. Ltd. is established. Stock listing risen to 1st Section of both Tokyo and Osaka Securities Exchanges. Shimano comes out with Dura-Ace series of road racing components.
- 1981 The stock of Dunphy Holding Pty. Ltd. is acquired.
- 1984 The Shimano Greenpia Road Race (present Shimano Suzuka Road Race) and Shimano Japan Cup are held which is event for offering enjoyment and fun for sport cycle and fishing.
- 1988 Shimano U.K. Ltd. is established, starts sales of fishing tackle in Europe.
- 1989 Shimano Benelux B.V. and Shimano Europe Fishing Holding B.V. are established. Shimano Rinkai Distribution Centre (present Shimano Sales Co., Ltd.) is established.
- 1990 Shimano Components (Malaysia) Sdn. Bhd. is established. Shimano Italy Fishing S.r.l. is established.
- 1991 Corporate name is changed from Shimano Industrial Works to Shimano Inc. PT. Shimano Batam (Indonesia) is established.
- 1992 Keizo Shimano becomes president. Shimano (Kunshan) Bicycle Components Co., Ltd. is established. Shimano Australia Pty. Ltd. is established. The Cycle center (Bicycle Museum) opens. The Stella reel, equipped Shimano Balance Lock (SBL) is released.
- 1995 Yoshizo Shimano becomes president.
- 1997 The stock of G.Loomis Products, Inc. is acquired.
- 1998 The Aifie golf shop is opened.
- 2001 Yozo Shimano becomes president. 80th Anniversary of Shimano Shimano (Shanghai) Bicycle Components Co., Ltd. is established. Shimano Czech Republic s.r.o. is established. Shimano France Composants Cycles S.A.S. is established.
- 2002 Shimano Taiwan Co., Ltd. is established.
- 2003 Shimano (Kunshan) Fishing Tackle Co., Ltd. is established. Shimano (Tianjin) Bicycle Components Co., Ltd. is established.
- 2005 Shimano Kumamoto Co., Ltd. is established. Acquired the stocks of Hallman Sports (present Shimano Nordic Cycle). Established sales firms in the three Scandinavian countries.
- 2006 Shimano Latin America Representacao Comercial Ltda., R&P Pawlak Sp. Z o.o. (present Shimano Polska Bicycle Parts Sp.z o.o.) and Shimano (Lianyungang) Industrial Co., Ltd. are established.
- 2008 The stock of DashAmerica Inc.(Pearl Izumi) is acquired. The stock of Innovative Textiles Inc. is acquired.
- 2009 Lifestyle Gear Division is launched. Electronic Shifting System Dura-Ace 7970 is released.

Fact Sheet 2009

As of September 30, 2009
(The Third Quarter of FY2009)



SHIMANO

Company Profile

Company Name
SHIMANO INC.

Head Office
3-77 Oimatsu-cho, Sakai-ku, Sakai City
Osaka 590-8577, Japan
(General Affairs)
Phone: +81-72-223-3210 Fax: +81-72-223-3258
(Corporate Communications)
Phone: +81-72-223-3957 Fax: +81-72-223-6045

URL: www.shimano.com

Date of Establishment
February 1921

Date of Incorporation
January 1940

Paid-in Capital
JPY 35.6 billion

Number of Employees
1,093 (Shimano Inc. only) (As of Sep. 30, 2009)
9,475 (Consolidated) (As of Sep. 30, 2009)

Stock Exchange Listings
The First Section of the Tokyo Stock Exchange
The First Section of the Osaka Securities Exchange

Main Business
Production and distribution of
bicycle components, fishing tackle and
cold forging products.

Operations
37 bases in 21 nations/region

The Board of Directors

Chairman Yoshizo Shimano

President Yozo Shimano

Executive Vice Presidents Shinji Fukuoka
Chitoshi Yuge

Directors Takeshi Oi
Keiji Kakutani
Hideo Yamashima
Fuminori Yoshida
Chiam Yau Teng
Satoshi Yuasa
Shinji Wada
Kazuo Ichijo
Koichi Shimazu
Yoshihiro Hirata
Etsuyoshi Watarai

Corporate Auditors Yoshinori Kajiyama
Nobutsugu Fuchizawa
Toshikuni Hirose
Takayo Tsujinaka

Subsidiaries and Affiliates

Japan

Shimano Shimonoseki Factory
Fishing Sales Offices
Golf Shop [Aifie]
Life Creation Space [OVE]
Shimano Kumamoto Co., Ltd.
Shimano Sales Co., Ltd.
Bicycle Museum

Outside of Japan

< North America/ South America >

Shimano American Corporation (U.S.A.)
DashAmerica Inc. (Pearl Izumi USA) (U.S.A.)
G.Loomis, Inc. (U.S.A.)
Innovative Textiles Inc. (U.S.A.)
Shimano Canada Ltd. (Canada)
Shimano Latin America Representacao Comercial Ltda. (Brazil)

< Europe >

Shimano Europe Holding B.V. (The Netherlands)
Shimano Europe Fishing Holding B.V. (The Netherlands)
Shimano Europe Bike Holding B.V. (The Netherlands)
Shimano Benelux B.V. (The Netherlands)
Shimano Europe B.V. (The Netherlands)
Shimano Germany Fishing GmbH. (Germany)
Pearl Izumi GmbH. (Germany)
Shimano U.K. Ltd. (U.K.)
Shimano Belgium N.V. (Belgium)
Shimano Italy Fishing S.r.l. (Italia)
Shimano Czech Republic s.r.o. (Czech)
Shimano France Composants Cycles S.A.S. (France)
Shimano Nordic Cycle AB (Sweden)
Shimano Nordic Cycle OY (Finland)
Shimano Nordic Cycle AS (Norway)
Shimano Polska Bicycle Parts Sp.z o.o. (Poland)

< Asia >

Shimano (Singapore) Pte. Ltd. (Singapore)
Shimano Components (Malaysia) Sdn. Bhd. (Malaysia)
P.T. Shimano Batam (Indonesia)
Shimano (Kunshan) Bicycle Components Co.,Ltd. (China)
Shimano (Kunshan) Fishing Tackle Co., Ltd. (China)
Shimano (Tianjin) Bicycle Components Co.,Ltd. (China)
Shimano (Shanghai) Bicycle Components Co.,Ltd. (China)
Shimano (Lianyungang) Industrial Co., Ltd. (China)
Shimano Taiwan Co.,Ltd. (Taiwan)

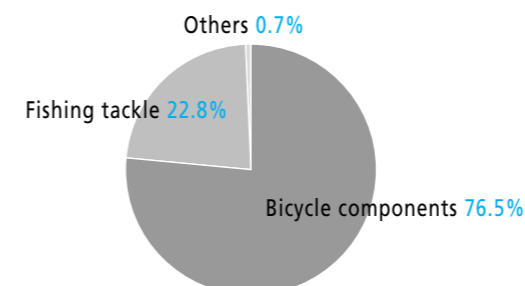
< Oceania >

Shimano Australia Pty. Ltd. (Australia)
Dunphy Holding Pty. Ltd. (Australia)
Dunphy Sports/Fishing Imports Pty. Ltd. (Australia)

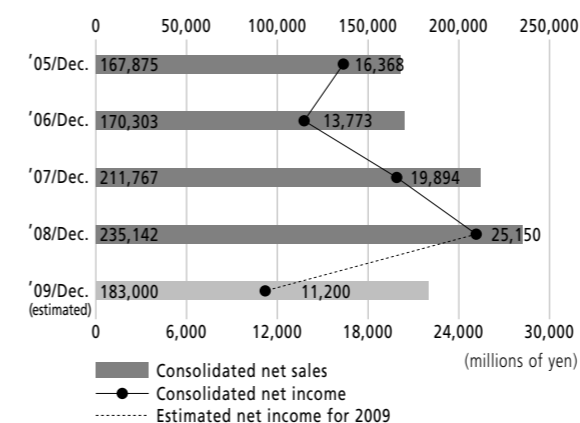
Consolidated Financial Data (As of September 30, 2009) *Shimano Inc. and 40 consolidated subsidiaries

Segment Information of Net Sales

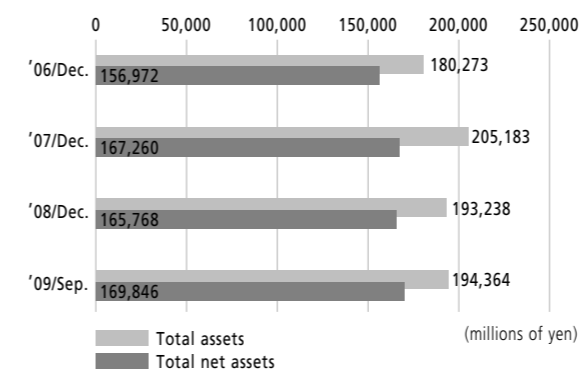
By Products



Consolidated Net Sales and Net Income



Total Assets and Total Net Assets



Summary of Consolidated Balance Sheet

	Balance at Sep. 30, 2009	Balance at Dec. 31, 2008
ASSETS		
Current assets	122,467	122,492
Fixed assets	71,897	70,746
TOTAL ASSETS	194,364	193,238
LIABILITIES		
Current liabilities	19,692	22,197
Long-term liabilities	4,825	5,272
TOTAL LIABILITIES	24,518	27,469
NET ASSETS		
Shareholders' equity	180,047	178,049
Valuation and translation adjustments	(10,774)	(12,961)
Minority interest	573	680
TOTAL NET ASSETS	169,846	165,768
TOTAL LIABILITIES AND NET ASSETS	194,364	193,238

(millions of yen)

Summary of Consolidated Statements of Income

	Jan. 1, 2009 to Sep. 30, 2009	Jan. 1, 2008 to Sep. 30, 2008
Net sales	134,438	170,602
Operating income	13,678	28,032
Net income before income taxes and minority interests	10,598	27,876
Net income	7,861	18,644

(millions of yen)

Summary of Consolidated Statement of Cash Flows

	Jan. 1, 2009 to Sep. 30, 2009	Jan. 1, 2008 to Sep. 30, 2008
Cash flows from operating activities	33,363	15,925
Cash flows from investing activities	(10,700)	(17,574)
Cash flows from financing activities	(7,768)	(7,011)
Effect of exchange rate changes on cash and cash equivalents	(339)	(490)
Net increase(decrease) in cash and cash equivalents	14,554	(9,152)
Cash and cash equivalents at beginning of the period	38,509	52,691
Cash and cash equivalents at end of the period	53,063	43,539

(millions of yen)